Financial Report
With Supplemental Information

Year Ended June 30, 2023

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Independent Auditors' Report

Board of Education Hillsdale Community Schools Hillsdale, Michigan

Opinions

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Hillsdale Community Schools, as of and for the year ended June 30, 2023, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Hillsdale Community Schools, as of June 30, 2023, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Governmental Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Hillsdale Community Schools, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Hillsdale Community Schools' ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Governmental Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Governmental Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, and design and perform audit procedures responsive to those risks. Such procedures
 include examining, on a test basis, evidence regarding the amounts and disclosures in the financial
 statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of Hillsdale Community Schools' internal control. Accordingly, no such opinion is
 expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Hillsdale Community Schools' ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, and certain pension and OPEB information as identified in the table of contents be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Hillsdale Community Schools' basic financial statements. The combining nonmajor fund financial statements are presented for purposes of additional analysis and are not a required part of the basic financial statements. This supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining nonmajor fund financial statements are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report (under separate cover) dated September 8, 2023, on our consideration of Hillsdale Community Schools' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Hillsdale Community Schools' internal control over financial reporting and compliance.

Sincerely,

Willis & Jurasek, P.C.

Willis & Jurasek, P.C.

September 8, 2023

Management's Discussion and Analysis Year Ended June 30, 2023

Our discussion and analysis of Hillsdale Community Schools' financial performance provides an overview of the School District's financial activities for the fiscal year ended June 30, 2023. The management's discussion and analysis is provided at the beginning of the audit to provide in layman's terms, the past and current position of the School District's financial condition. This summary should not be taken as a replacement for the audit which consists of the financial statements and other supplemental information that presents all the revenues and expenditures by program for all the District's funds.

USING THIS ANNUAL REPORT

The School District's annual report consists of a series of financial statements that show information for the School District as a whole, its funds, and its fiduciary responsibilities. The Statement of Net Position and the Statement of Activities (pages 1 - 2), provide information about the activities of the School District as a whole and present a longer-term view of the School District's finances. Our fund financial statements start on page 3. Our governmental activities statements tell how we financed our services in the short-term, as well as what remains for future spending. Fund financial statements report the School District's operations in more detail than governmental-wide financial statements by providing information about the School District's most significant funds. The remaining statement provides information about activities for which the School District acts solely as an agent for the benefit of student groups.

Reporting the School District as a Whole

One of the most important questions asked about the School District is, "Is the School District as a whole better off or worse off financially as a result of the year's activities?" The Statement of Net Position and the Statement of Activities, which appear first in the School District's financial statements, report information on the School District as a whole and its activities in a way that helps answer this question. We prepared these statements to include all assets and liabilities, using the *accrual basis of accounting*, which is similar to the accounting used by most private-sector companies. This basis of accounting takes into account all of the current year's revenue and expenses, regardless of when cash is received or paid.

These two statements report the School District's *net position* – the difference between assets and liabilities – as one way to measure the School District's financial health or *financial position*. Over time, *increases* or *decreases* in the School District's net position – are one indicator of whether its *financial health* is improving or deteriorating. The relationship between revenues and expenses indicates the School District's *operating results*. However, the School District's goal is to provide services to our students, not to generate profits as commercial entities do. One must consider many other non-financial factors, such as the quality of the education provided and the safety of the school to assess the *overall health* of the School District.

Reporting the School District's Most Significant Funds

The School District's Fund Financial Statements, which begin on page 3, provide detailed information about the School District's most significant funds – not the School District as a whole. Some funds are required to be established by State law and by bond covenants. However, the School District establishes other funds to help it control and manage money for particular purposes (like the Food Service Fund and the Student Activities Fund) or to show that it is meeting legal responsibilities for using certain taxes, grants, and other money (like the Building & Site Funds).

Management's Discussion and Analysis Year Ended June 30, 2023

Governmental fund reporting focuses on showing how money flows into and out of the funds and the balances left at year-end that are available for spending in future periods. They are reported using an accounting method called *modified accrual* accounting, which measures cash and all other *financial assets* that can readily be converted to cash. The governmental fund statements provide a detailed *short-term* view of the School District's operations and the services it provides. Governmental fund information helps determine whether there are more or fewer financial resources that can be spent in the near future to finance the School District's programs. We describe the relationship (or differences) between *governmental activities* (reported in the Statement of Net Position and the Statement of Activities) and *governmental funds* in reconciliations on pages 4 and 6.

The School District as a Whole

The School District's net position at June 30, 2023 was \$(7,414,165). Of this amount, \$(20,180,410) was unrestricted. Restricted net position is reported separately to show legal constraints that limit the School District's ability to use those assets for day-to-day operations. Below we focus our attention on the net position (TABLE 1) and changes in net position (TABLE 2) of the School District's governmental activities.

TABLE 1 – Net Position June 30, 2023 and 2022

Governmental Activities

	Governmental Activities				
Assets:	<u>2023</u>	<u>2022</u>			
-	A 40 004 400	A 0.077.500			
Current assets	\$ 10,234,438	\$ 8,677,589			
Non-current assets	10,735,994	9,727,608			
Total assets	20,970,432	18,405,197			
Deferred Outflows of Resources	12,377,027	5,643,050			
Liabilities:					
Current liabilities	2,316,703	1,856,832			
Non-current liabilities	32,291,090	19,679,120			
Total liabilities	34,607,793	21,535,952			
Deferred Inflows of Resources	6,153,831	12,131,769			
Net Position:					
Invested in capital assets - net of related debt	10,609,305	9,584,276			
Restricted	2,156,940	1,115,326			
Unrestricted	(20,180,410)	(20,319,076)			
Total net position	\$ (7,414,165)	\$ (9,619,474)			

Management's Discussion and Analysis Year Ended June 30, 2023

The School District as a Whole (Concluded)

TABLE 2 – Changes in Net Position

Years ended June 30, 2023 and 2022

Governmental Activities

	2023	2022
Revenues:		
Program revenues:		
Charges for services	\$ 251,779	\$ 229,383
Operating grants	6,561,025	5,023,398
General revenues:		
Property taxes - general purpose	2,290,221	2,199,586
Property taxes - capital projects	827,460	790,864
State School Aid	9,954,467	10,183,814
Miscellaneous	184,976	117,538
Total revenues	20,069,928	18,544,583
Expenses:		
Instruction	9,834,552	8,638,694
Support services	5,734,266	4,697,197
Food service	945,016	909,413
Student activities	377,540	244,165
Community service	2,148	6,142
Other	34,218	-
Capital outlay	57,362	35,968
Depreciation (unallocated)	879,517	827,090
Total expenses	17,864,619	15,358,669
Increase (decrease) in net position	2,205,309	3,185,914
Net position beginning of year	(9,619,474)	(12,805,388)
Ending net position	\$ (7,414,165)	\$ (9,619,474)

As shown above, the cost of all our governmental activities this year was \$17,864,619. However, the amount that our taxpayers ultimately financed for those activities through school property taxes was \$3,117,681. The remainder of the cost was paid by charges for services, State Aid federal grants, and use of prior years' accumulation of funds.

There were several reasons for the change in the financial condition from 2022 to 2023:

- Continued monitoring of costs
- Unfilled staff vacancies
- Supplemental funds made available to the District at both the state and federal level.

Management's Discussion and Analysis Year Ended June 30, 2023

MAJOR GOVERNMENTAL FUNDS BUDGETING AND OPERATING HIGHLIGHTS

The School District's budgets are prepared according to Michigan law. The most significant budgeted fund is the General Fund. During the fiscal year ended June 30, 2023, the School District amended the General Fund Budget two times.

General Fund

The actual revenue and other financing sources of the General Fund was \$18,763,941, above the original budget estimates of \$18,451,359 and above the final amended budget of \$18,516,790. Revenues were updated throughout the year as additional federal revenue became available through State Aid and when it was known that some of the federal grant awards would not be used in the current year.

The actual expenditures and other financing uses of the General Fund were \$18,051,270, below the original budget estimates of \$19,235,827 and below the final amended budget of \$18,352,323. Expenditures are also updated as additional revenue becomes available.

CAPITAL ASSET AND DEBT ADMINISTRATION

At the end of fiscal year 2023, the School District had \$31,620,983 invested in land and buildings, furniture and equipment, and vehicles. We have estimated that these assets have depreciated by \$21,011,678 through June 30, 2023; therefore, we currently have net book value of \$10,609,305.

Total additions for the year consisted of three new school buses, food service equipment, upgrades to both the camera and paging systems at HHS and Gier, and roof repairs at Davis Middle School and Bailey Early Childhood Center.

Governmental Activities

	<u>2023</u>	<u>2022</u>
Land	\$ 77,434	\$ 77,434
Construction in process	563,133	314,364
Buildings and improvements	24,020,104	22,984,801
Infrastructure	231,651	231,651
Furniture and equipment	1,925,047	1,894,145
Vehicles	4,803,614	5,271,061
Total capital assets	31,620,983	30,773,456
Less accumulated depreciation	(21,011,678)	(21,189,180)
Net capital assets	\$10,609,305	\$ 9,584,276

At June 30, 2023, the School District had \$0 in general debt obligation debt.

Management's Discussion and Analysis Year Ended June 30, 2023

FACTORS BEARING ON THE DISTRICT'S FUTURE

The District has an established pattern of financial stability. The general fund balance increased from the prior year. This resulted from a careful use of resources, procurement and utilization of supplemental incomes and lower than anticipated personnel costs in special education and bus transportation.

As noted above, the increase in fund balance was partially due to lower than planned personnel expenses. There are staff shortages in the areas of preschool staff, special education teachers, and secondary math teachers. In the area of special education, the District is utilizing a waiver allowing caseloads above the MARSE guidelines recommended levels at both the elementary and secondary levels.

Supplemental funds from both the State and federal levels enabled the District to conduct significant roofing and HVAC projects over the past two years. Continued use of ESSER funds provided smaller class sizes, additional after-school programs, increased school nursing services, and supplemental instruction resources to address learning loss.

The District continued collaboration with the Hillsdale County ISD to implement a transportation agreement, food service agreement, and special education program agreements. The collaborations focus on cost containment and efficiency for both organizations.

By "committing" a portion of the anticipated funds needed over a period of several years, the District has been successful with advance planning for large purchases such as buses, curriculum and technology. This strategy often allows the District to make purchases without loan costs of interest and other financing expenses. Continued utilization of this approach can provide for updated curriculum materials and well-maintained resources across the District.

The Board of Education engages in strategic planning and updates the plan annually to make long-term progress. The District's Continuous Improvement Plan process includes input from stakeholders including staff, parents and students (as appropriate). The consistent involvement and opportunity for staff engagement in the District's formal processes result in a high level of trust and confidence in the financial status of the District.

The School District has a stable financial position. Collaborations for shared costs and other expense containment strategies will continue to provide benefit. Utilizing a staffing plan aligned to the current enrollment is another important factor to maintain stability. A healthy financial situation contributes to staff retention and consistency of programming for students.

CONTACTING THE SCHOOL DISTRICT FINANCIAL MANAGEMENT

This report is designed to give an overview of the financial conditions of the Hillsdale Community Schools. If you have any questions about this report or need further information, you may contact the Superintendent's Office by phone at 517-437-4401 located inside Hillsdale High School, at 30 S. Norwood Avenue, Hillsdale, Michigan 49242.

Hillsdale Community Schools Statement of Net Position June 30, 2023

	Governmental Activities
Assets:	
Cash and investments	\$ 6,743,665
Receivables	10,862
Due from other governmental units	3,369,593
Inventories	17,006
Prepaid expenses	93,312
Land contract receivable:	
Due within one year	16,810
Due in more than one year	109,879_
Capital assets:	
Cost of capital assets	31,620,983
Less: accumulated depreciation	(21,011,678)
Net capital assets	10,609,305
Total assets	20,970,432
	· · · · · · · · · · · · · · · · · · ·
Deferred Outflows of Resources:	
Pension related	9,898,379
OPEB related	2,478,648
Total deferred outflows of resources	12,377,027
Liabilities:	
Accounts payable and accrued expenses	1,914,449
Unearned revenue	402,254
Long-term liabilities:	
Due in more than one year:	
Compensated absences	60,992
Net pension liability	30,479,050
Net OPEB liability	1,751,048
Total liabilities	34,607,793
Deferred Inflows of Resources:	
Pension related	2,528,730
OPEB related	
Total deferred inflows of resources	3,625,101
Total deferred inflows of resources	6,153,831
Net Position:	
Invested in capital assets, net of related debt	10,609,305
Restricted for:	,,
Capital projects	1,921,888
Student activities	235,052
Unrestricted	(20,180,410)
Total net position	\$ (7,414,165)
. Star Hot position	Ψ (7,111,100)

Hillsdale Community Schools Statement of Activities Year Ended June 30, 2023

				Program Revenue				vernmental Activities
Functions/Programs		Expenses		Charges for Services		Operating Frants and Intributions	Re ((Expenses) venues and Change in et Position
Primary Government Governmental activities: Instruction Support services Food service activities Student activities Community services Other Interest on long-term debt Capital outlay Depreciation (unallocated)	\$	9,834,552 5,734,266 945,016 377,540 2,148 34,218 - 57,362 879,517	\$	14,296 187,138 50,345 - - - - -	\$	5,001,296 121,710 1,048,281 389,738 - - -	\$	(4,818,960) (5,425,418) 153,610 12,198 (2,148) (34,218) - (57,362) (879,517)
Total governmental activities	\$	17,864,619	\$	251,779	\$	6,561,025		(11,051,815)
	General Revenues: Taxes: Property taxes, levied for general purposes Property taxes, levied for capital projects State aid not restricted to specific purposes Unrestricted investment earnings Other Total general revenues							2,290,221 827,460 9,954,467 136,443 48,533 13,257,124
	Change in Net Position						2,205,309	
	Net Position - Beginning of Year							(9,619,474)
	Ne	t Position - En	d of Y	'ear			\$	(7,414,165)

Hillsdale Community Schools Balance Sheet

June 30, 2023

<u>Assets</u>	Ge	neral Fund	Bui	Iding & Site Fund 2	Gov	onmajor ernmental Funds	Go	Total vernmental Funds
Cash and investments	\$	4,173,513	\$	1,944,592	\$	625,560	\$	6,743,665
Due from other funds		-		-		-		-
Receivable from other governments		3,362,570		-		7,023		3,369,593
Other receivables		10,574		-		288		10,862
Inventories		-		-		17,006		17,006
Prepaid expenditures		44,512		-		48,800		93,312
Total assets	\$	7,591,169	\$	1,944,592	\$	698,677	\$	10,234,438
Liabilities and Fund Balances								
Liabilities:								
Accounts payable	\$	38,957	\$	34,140	\$	3,827	\$	76,924
Due to other funds		-		-		-		-
Salaries payable and related		1,791,252		-		46,273		1,837,525
Unearned revenue		378,753				23,501		402,254
Total liabilities		2,208,962		34,140		73,601		2,316,703
Fund Balances:								
Nonspendable:								
Inventories		-		-		17,006		17,006
Prepaid expenditures Restricted:		44,512		-		48,800		93,312
Capital projects		-		1,910,452		11,436		1,921,888
Food services		-		-		312,782		312,782
Student activities		-		-		235,052		235,052
Committed		882,488		-		-		882,488
Assigned		600,665		-		-		600,665
Unassigned		3,854,542						3,854,542
Total fund balances		5,382,207		1,910,452		625,076		7,917,735
Total liabilities and fund balances	\$	7,591,169	\$	1,944,592	\$	698,677	\$	10,234,438

Hillsdale Community SchoolsReconciliation of Fund Balances on the Balance Sheet of Governmental Funds to Net Position of Governmental Activities on the Statement of Net Position June 30, 2023

Total Fund Balances - Governmental Funds		\$	7,917,735
Amounts reported for governmental activities in the Statement of Net Position are different because:			
Capital assets used in governmental activities are not current financial resources and therefore are not reported in the funds. The cost of capital assets is Accumulated depreciation is	\$ 31,620,983 (21,011,678)		10,609,305
Land contract receivable is not due and receivable in the current period and is not reported in the funds.			126,689
Long-term liabilities and related deferred outflows and inflows are not due and payable in the current period and are not reported in the funds.	(00,000)		
Compensated absences Deferred outflows related to net pension liability Deferred outflows related to net OPEB liability Deferred inflows related to net pension liability Deferred inflows related to net OPEB liability Net pension liability Net OPEB liability	(60,992) 9,898,379 2,478,648 (2,528,730) (3,625,101) (30,479,050) (1,751,048)		
		((26,067,894)

Total Net Position - Governmental Activities

\$ (7,414,165)

Hillsdale Community Schools
Statement of Revenues, Expenditures, and Changes in Fund Balances
Governmental Funds Year Ended June 30, 2023

	General Fund		Buildin General Fund Site Fur		Nonmajor Governmental Funds		Total Governmental Funds		
Revenues:									
Local sources	\$	2,503,188	\$	850,461	\$	428,231	\$	3,781,880	
State sources		13,860,305		19,937		34,694		13,914,936	
Federal sources		2,223,396		-		1,013,587		3,236,983	
Interdistrict and other		141,980		-		22,463		164,443	
Total revenues		18,728,869		870,398		1,498,975		21,098,242	
Expenditures:									
Instruction		10,568,887		-		-		10,568,887	
Support services		7,081,423		-		-		7,081,423	
Community services		2,148		-		-		2,148	
Food service activities		-		-		1,156,849		1,156,849	
Student activities		-		-		377,540		377,540	
Other		34,218		-		-		34,218	
Capital outlay		357,154		413,426		26,346		796,926	
Total expenditures		18,043,830		413,426		1,560,735		20,017,991	
Revenues Over (Under) Expenditures	-	685,039		456,972		(61,760)		1,080,251	
Other Financing Sources (Uses):									
Proceeds from sale of capital assets		72		-		16,655		16,727	
Transfers in		35,000		-		7,440		42,440	
Transfers out		(7,440)				(35,000)		(42,440)	
Total other financing sources (uses)		27,632		-		(10,905)		16,727	
Net Changes in Fund Balances		712,671		456,972		(72,665)		1,096,978	
Fund Balances - Beginning of Year		4,669,536		1,453,480		697,741		6,820,757	
Fund Balances - End of Year	\$	5,382,207	\$	1,910,452	\$	625,076	\$	7,917,735	

Hillsdale Community Schools
Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities Year Ended June 30, 2023

Net Change in Fund Balances - Total Governmental Funds			\$	1,096,978
Amounts reported for governmental activities in the Statement of Activities are different because:				
Governmental funds report capital outlays as expenditures; in the Statement of Activities, these costs are allocated over their estimated useful lives as depreciation.				
Depreciation expense	\$	(879,517)		
Capital outlay	·	1,904,546		
			-	1,025,029
Governmental funds report land contract proceeds as current financial resources when received. In contrast, the Statement of Activities treats such items as a receivable. Governmental funds report payment of land contract principal as an other financing source. In contrast, the Statement of Activities treats such payments as a reduction in receivables.				
Principal payments		(16,643)		
			-	(16,643)
Some expenses reported in the statement of activities do not require the use of current financial resources and these are not reported as expenditures in governmental funds:				
Change in compensated absences		15,303		
			•	15,303
Governmental funds report the required pension and OPEB contributions for the District's fiscal year ended June 30 as expenditures. The Statement of Activities reports the fully accrued pension and OPEB expenses based upon a September year-end to coincide with the State of Michigan's fiscal year.				
Changes in pension related liabilities and deferrals		(1,299,950)		
Changes in OPEB related liabilities and deferrals		1,384,592		
				84,642
Observed in Not Besiden of Communication 1.1.				
Change in Net Position of Governmental Activities			\$	2,205,309

Notes to Financial Statements

Note 1 - Summary of Significant Accounting Policies

The basic financial statements of Hillsdale Community Schools (the "School District" or "District") have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the District's accounting policies are described below.

Reporting Entity

The School District is governed by an elected seven-member Board of Education. The accompanying financial statements have been prepared in accordance with criteria established by the Governmental Accounting Standards Board for determining the various governmental organizations to be included in the reporting entity. These criteria include significant operational financial relationships that determine which of the governmental organizations are a part of the School District's reporting entity, and which organizations are legally separate, component units of the School District. Based on the application of the criteria, the District does not contain any component units.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

District-Wide and Fund Financial Statements

District-Wide Statements – The district-wide financial statements (i.e., the Statement of Net Position and the Statement of Activities) report information on all of the non-fiduciary activities of the primary government. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. All of the School District's government-wide activities are considered governmental activities.

The Statement of Net Position presents all governmental activities on a consolidated basis. The Statement of Net Position reports all assets and liabilities including those of a long-term nature. The net difference is reported as net position. Net position is categorized as net investment in capital assets, restricted net position, and unrestricted net position. It is the District's policy to allocate resource outlays first to restricted net position with the remainder allocated to unrestricted net position.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenue includes (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function, and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes, intergovernmental payments, and other unrestricted items are not included as program revenues but instead as general revenue. Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the district-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

The district-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants, categorical aid, and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Notes to Financial Statements

Note 1 – Summary of Significant Accounting Policies (Continued)

Measurement Focus, Basis of Accounting, and Financial Statement Presentation (Continued)

District-Wide and Fund Financial Statements (Continued)

District-Wide Statements (Continued) - As a general rule, the effect of interfund activity has been eliminated from the district-wide financial statements.

Fund-Based Statements – Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, severance pay, claims, and judgments, are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds; issuance of long-term debt and acquisitions of lease and SBITA assets are reported as other financing sources.

Property taxes, unrestricted State aid, intergovernmental grants, and interest associated with the current fiscal period, are all considered to be susceptible to accrual and so have been recognized as revenue of the current fiscal period. All other revenue items are considered to be available only when cash is received by the government.

The School District reports the following major governmental funds:

General Fund – The General Fund is the School District's primary operating fund. It accounts for all financial resources of the District, except those required to be accounted for in another fund.

Building & Site Fund 2 – The Building & Site Fund 2 is used to record tax receipts or other revenue and the disbursement of monies specifically designated for acquiring new school sites, buildings, equipment, and for remodeling.

Additionally, the government reports the following fund types:

Special Revenue Funds – Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes (not including expendable trusts or major capital projects). The District maintains the Food Service Fund and the Student Activities Fund.

Capital Projects Funds – Capital Projects Funds are used to record tax receipts or other revenue and the disbursement of monies specifically designated for acquiring new school sites, buildings, equipment and for remodeling. In addition to the Building and Site Fund 2, which is a major fund, the District maintains the Building and Site Fund 1.

Revenue, Assets, Liabilities, and Net Position or Equity

State Revenue – The State of Michigan utilizes a foundation grant approach which provides for a specific annual amount of revenue per pupil based on a statewide formula. The foundation is funded from State and local sources. Revenues from State sources are primarily governed by the School Aid Act and the School Code of Michigan. The Michigan Department of Education administers the allocation of State funds to school districts based on information supplied by the districts.

Notes to Financial Statements

Note 1 – Summary of Significant Accounting Policies (Continued)

Revenue, Assets, Liabilities, and Net Position or Equity (Continued)

State Revenue (Continued) - For the year ended June 30, 2023, the foundation allowance was based on pupil membership counts taken in February 2022 and October 2022.

The State portion of the foundation is provided primarily by a State education property tax millage of 6 mills and an allocated portion of State sales and other taxes. The local portion of the foundation is funded primarily by non-homestead property taxes which may be levied at a rate of up to 18 mills. The local portion also includes 6 mills on commercial personal property. The State revenue is recognized during the foundation period and is funded through payments from October 2022 to August 2023. The unpaid portion at June 30th is reported as due from other governmental units.

The District also receives revenue from the State to administer certain categorical education programs. State rules require that revenue earmarked for these programs be used for its specific purpose. Certain categorical funds require an accounting to the State of the expenditures incurred. For categorical funds meeting this requirement, funds received, which are not expended by the close of the fiscal year, are recorded as unearned revenue. Other categorical funding is recognized when the appropriation is received.

Property Taxes - Property taxes levied by the District are collected by various municipalities and periodically remitted to the District. The taxes are levied and become a lien as of December 1 and are due upon receipt of the billing by the taxpayer and become a lien on the first day of the levy year. The actual due date is February 14, after which time the bills become delinquent and penalties and interest may be assessed by the collecting entity.

For the year ended June 30, 2023, the District levied the following amounts per \$1,000 of assessed valuation:

General Fund – non-primary residence	17.6310
General Fund – commercial personal property	5.6310
Building & Site Fund	2.1972

Tax abatements provided to property taxpayers, if any, were not significant, and thus, no disclosure was deemed required in accordance with GASB Statement No. 77, *Tax Abatement Disclosures*.

Deposits and Investments – Cash and cash equivalents include cash on hand, demand deposits, and certificates of deposit.

The District reports its investments in accordance with GASB Statement No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools and GASB Statement No. 40, Deposits and Investment Risk Disclosures. Under these standards, certain investments are valued at fair value as determined by quoted market prices or by estimated fair values when quoted market prices are not available. The standards also provide that certain investments are valued at cost (or amortized cost) when they are of a short-term duration, the rate of return is fixed, and the District intends to hold the investment until maturity. Accordingly, investments in bankers' acceptances and commercial paper are recorded at amortized cost.

Notes to Financial Statements

Note 1 – Summary of Significant Accounting Policies (Continued)

Revenue, Assets, Liabilities, and Net Position or Equity (Continued)

Deposits and Investments (Continued) - State statutes authorize the District to invest in bonds, and other direct and certain indirect obligations of the U.S. Treasury; certificates of deposit, savings accounts, deposit accounts, or depository receipts of a bank, savings and loan association, or credit union, which is a member of the Federal Deposit Insurance Corporation, Federal Savings and Loan Insurance Corporation, or National Credit Union Administration, respectively; and in commercial paper rated at the time of purchase within the three highest classifications established by not less than two standard rating services and which matures not more than 270 days after the date of purchase. The District is also authorized to invest in U.S. Government or federal agency obligation repurchase agreements, bankers' acceptances of U.S. banks, and mutual funds composed of investments as outlined above.

Receivables and Payables – In general, outstanding balances between funds are reported as "due to/from other funds." Activities between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as "advances to/from other funds." Property tax and other trade receivables are shown net of an allowance for uncollectible amounts. The District has determined the uncollectible amounts are immaterial and no provision has been recorded.

Inventories and Prepaid Items – Inventories are valued at cost on a first-in, first-out basis. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased.

Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid items in both district-wide and fund financial statements.

Capital Assets - Capital assets, which include land, buildings, equipment, and vehicles, are reported In the applicable governmental activities column in the district-wide financial statements. The government defines capital assets as assets with an initial individual cost of \$5,000 or greater and an estimated useful life in excess of one year. Group purchases are evaluated on a case-by-case basis. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. Costs of normal repair and maintenance that do not add to the value or materially extend asset lives are not capitalized.

Right to use assets, if any, are amortized using the straight-line method over the shorter of the lease/subscription period or the estimated useful lives. Capital assets are depreciated/amortized using the straight-line method over the following useful lives:

Buildings and improvements	15-50 years
Infrastructure	20 years
Buses and other vehicles	5-10 years
Furniture and equipment	5-10 years

Compensated Absences - The District reports a liability for compensated absences which consists of unpaid, accumulated sick leave balances. The liability has been calculated using the vesting method in which leave amounts for employees who are currently eligible to receive termination payments are included.

Notes to Financial Statements

Note 1 – Summary of Significant Accounting Policies (Continued)

Revenue, Assets, Liabilities, and Net Position or Equity (Continued)

Long-Term Obligations – In the district-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the Statement of Net Position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are expensed as incurred.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures.

Deferred Outflows/Inflows of Resources – In addition to assets, the Statement of Net Position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element represents a consumption of net position or fund balance that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) until then. The School District currently reports deferred outflows of resources related to deferred pension and OPEB plan expenses. Deferred pension and OPEB plan expenses are recognized in the applicable plan years. The District also currently reports deferred outflows of resources from pension and OPEB payments made subsequent to the measurement date to be recognized as the corresponding time lags are met.

In addition to liabilities, the Statement of Net Position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element represents an acquisition of net position that applies to a future period and so will not be recognized as an inflow of resources (revenue) until that time. The District currently reports deferred inflows of resources related to its pension and OPEB plan earnings. These future resources will be amortized and recognized over a time period established by the actuary and relate to differences between actuarial estimates and actual results.

Defined Benefit Pension Plan – For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Michigan Public Employees' Retirement System (MPSERS) and additions to/deductions from MPSERS fiduciary net position have been determined on the same basis as they are reported by MPSERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the plan benefit terms. Related plan investments are reported at fair value. See Note 11 for detailed information.

Postemployment Benefits Other Than Pensions – For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the Michigan Public Employees' Retirement System (MPSERS) and additions to/deductions from MPSERS fiduciary net position have been determined on the same basis as they are reported by MPSERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Related investments are reported at fair value. See Note 11 for detailed information.

Notes to Financial Statements

Note 1 – Summary of Significant Accounting Policies (Continued)

Revenue, Assets, Liabilities, and Net Position or Equity (Continued)

Fund Equity – The District has implemented GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*. In accordance with this guidance, fund balances of governmental funds are categorized according to five defined categories of fund balance. These categories consist of *nonspendable* amounts which are not in spendable form or are legally or contractually required to be maintained intact; *restricted* amounts that are constrained for specific purposes set by external parties or law; *committed* amounts that are constraints set by the highest decision making authority (the School Board) through adoption of a resolution and may only be removed by the School Board through a rescindment resolution; *assigned* amounts that have an intended purpose but require no formal specific action; and *unassigned* amounts which are the residual of the other categories and have no specific purpose.

It is the District's policy to generally use fund balance in order according to the hierarchy of fund balance categories, from restricted down to unassigned.

Use of Estimates - The process of preparing financial statements in conformity with accounting principles generally accepted in the United States of America requires the use of estimates and assumptions regarding certain types of assets, liabilities, revenues, and expenditures. Such estimates primarily relate to unsettled transactions and events as of the date of the financial statements. Accordingly, upon settlement, actual results may differ from estimated amounts.

Note 2 - Stewardship, Compliance, and Accountability

Budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America. Annual appropriations lapse at fiscal year-end. The District follows these procedures in establishing the budgetary data reflected in the financial statements:

- 1. The Superintendent submits to the School Board a proposed operating budget for the fiscal year commencing on July 1. The operating budget includes proposed expenditures and the means of financing them. The level of control for the budgets is at the functional level as set forth and presented as required supplemental information.
- 2. Public hearings are conducted to obtain taxpayer comments.
- 3. Prior to July 1, the budget is legally adopted by School Board resolution pursuant to the *Uniform Budgeting and Accounting Act* (P.A. 621 of 1978). The Act requires that the budget be amended prior to the end of the fiscal year when necessary to adjust appropriations if it appears that revenues and other financing sources will be less than anticipated or so that expenditures will not be in excess of original estimates. Expenditures shall not be made or incurred, unless authorized in the budget, in excess of the amount appropriated. Violations, if any, for the General Fund and any major special revenue funds are noted in the required supplemental information section.
- 4. The Superintendent is authorized to transfer budgeted amounts between major expenditures functions within any fund; however, these transfers and any revisions that alter the total expenditures of any fund must be approved by the School Board.

Notes to Financial Statements

Note 2 – Stewardship, Compliance, and Accountability (Continued)

- 5. Formal budgetary integration is employed as a management control device during the year for the General and Special Revenue Funds.
- 6. The budget was amended during the year with supplemental appropriations, the last one approved prior to fiscal year-end.

Note 3 - Deposits and Investments

At year-end, the District's deposits were reported in the basic financial statements in the following categories:

	Governmental Activities	
Cash and cash equivalents	\$	6,743,665
The breakdown between deposits and investments for the School District is a	s follov	vs:
Deposits (checking and savings accounts) Petty cash and cash on hand	\$	6,742,965 700
Total	\$	6,743,665

Investment and Deposit Risk – The District's cash and investments are subject to several types of risk, as noted below.

Custodial Credit Risk – Deposits – Custodial credit risk is the risk that in the event of a bank failure, the District's deposits may not be returned. The District requires that financial institutions be evaluated and only those with an acceptable risk level are used for the District's deposits for custodial credit risk. At year-end, the District's deposit balance of approximately \$7,506,000 had \$7,006,000 of bank deposits that were uninsured and uncollateralized.

Custodial Credit Risk – Investments – Custodial credit risk of investments is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The District does not have an investment policy for custodial credit risk.

Interest Rate Risk – State law limits the allowable investments and the maturities of some of the allowable investments. The District's investment policy does not have specific limits in excess of State law on investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk – State law limits investments to specific government securities, certificates of deposits and bank accounts with qualified financial institutions, commercial paper with specific maximum maturities and ratings when purchased, bankers' acceptances of specific financial institutions, qualified mutual funds and qualified external investment pools. See Note 1 for a full description of allowed investments. The District's investment policy does not further limit its investment choices.

Notes to Financial Statements

Note 4 - Receivables

Receivables at year end totaled \$3,380,455 and consist mainly of amounts due from the Michigan Department of Education for State aid and federal grants.

Note 5 - Capital Assets

Capital asset activity of the District's governmental activities was as follows:

	В	Beginning			Y	ear-End
		Balance	Additions	Disposals		Balance
Capital assets not being depreciated:		_				
Land	\$	77,434	\$ -	\$ -	\$	77,434
Construction in progress		314,364	563,133	314,364		563,133
Subtotal		391,798	563,133	314,364		640,567
Capital assets being depreciated:						
Buildings and improvements		22,984,801	1,035,303	-	:	24,020,104
Infrastructure		231,651	-	-		231,651
Buses and other vehicles		1,894,145	256,222	225,320		1,925,047
Furniture and equipment		5,271,061	364,252	831,699		4,803,614
Subtotal		30,381,658	1,655,777	1,057,019		30,980,416
Accumulated depreciation:						
Buildings and improvements		14,836,872	689,416	-		15,526,288
Infrastructure		229,442	491	-		229,933
Buses and other vehicles		1,072,267	156,606	225,320		1,003,553
Furniture and equipment		5,050,599	33,004	831,699		4,251,904
Subtotal		21,189,180	879,517	1,057,019		21,011,678
Net capital assets being depreciated		9,192,478	776,260			9,968,738
	•				_	
Net capital assets	\$	9,584,276	\$ 1,339,393	\$ 314,364	\$	10,609,305

Depreciation for the current year totaled \$879,517. The District determined that it was impractical to allocate depreciation to various governmental activities as the assets serve multiple functions.

Note 6 - Interfund Receivables, Payables and Transfers

The District reports interfund balances between some of its funds. These interfund balances resulted primarily from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

A transfer of \$35,000 was made from the Food Service Fund to the General Fund for the current year to cover indirect costs and \$7,440 was transferred from the General Fund to the Food Service Fund to cover expenditures allowable under a State grant program.

Notes to Financial Statements

Note 7 - Unearned Revenue

Governmental funds report unearned revenue in connection with resources that have been received but not yet earned. At the end of the current fiscal year, the components of unearned revenue are as follows:

Grant and categorial aid payments received prior to	
meeting all eligibility requirements	\$ 395,702
Food service deposits	6,452
Other	 100
	\$ 402,254

Note 8 - Long-Term Debt

The School District issues bonds, notes, and other contractual commitments to provide for the acquisition and construction of major capital facilities and the acquisition of certain equipment. General obligation bonds are direct obligations and pledge the full faith and credit of the School District. As of June 30, 2023, no bonded debt or notes payable were held by the District. Other long-term obligations include compensated absences as described in Note 1 and net pension and OPEB liabilities. See Note 11 for further details regarding the net pension and OPEB liabilities. Activity is summarized as follows:

	ginning alance	Addi	tions	Re	ductions	Ending alance	 ounts Due thin One Year
Governmental Activities:							
Compensated absences	\$ 76,295	\$		\$	15,303	\$ 60,992	\$ <u>-</u> _
Total governmental							
activities	\$ 76,295	\$		\$	15,303	\$ 60,992	\$

Note 9 - Committed and Assigned Fund Balance

Portions of fund equity are segregated for specific future use and are, therefore, not available for future general appropriations or expenditure. Assigned fund balance represents those amounts that are expected to be used to cover expenditures that exceed revenue in the subsequent year. Fund balance commitments represent those amounts that are segregated by Board directive for future use as follows:

General Fund

Committed:	
Curriculum	\$ 131,678
Technology device replacement	87,500
Bus	40,000
Maintenance truck	90,000
HHS cafeteria project	143,810
Capital projects	 389,500
Total committed	\$ 882,488

Notes to Financial Statements

Note 10 - Risk Management

The School District is exposed to various risks of loss related torts; theft of, damage to, and destruction of assets; errors and omissions; employee injuries and natural disasters. The District participates in a distinct pool of educational institutions within the State of Michigan for self-insuring workers' disability compensation. The pool is considered a public entity risk pool. The District pays annual premiums to the pool for the respective insurance coverage. In the event the pool's total claims and expenses for a policy year exceed the total normal annual premiums for said year, all members of the specific pool's policy year may be subject to special assessment to make up the deficiency. The pool maintains reinsurance for claims in excess of \$500,000 for each occurrence with the overall maximum coverage being unlimited. The District has not been informed of any special assessments being required.

The School District has purchased commercial insurance for other risks of loss, including property and casualty, errors and omissions, fleet, and employee health and accident insurance. Settled claims relating to the commercial insurance did not exceed the amount of insurance coverage in any of the past three fiscal years.

Note 11 - Defined Benefit Pension Plan and Postemployment Benefits Other Than Pensions

Organization

Pension/OPEB Plan Description – The School District participates in the Michigan Public School Employees' Retirement System ("MPSERS" or "the System"), a State-wide, cost-sharing, multiple-employer defined benefit public employee retirement plan governed by the State of Michigan. The System's pension plan was established by the State to provide retirement, survivor, and disability benefits to public school employees, and covers substantially all employees of the School District.

There are currently approximately 690 participating employers in the System which meets the definition of a qualified pension trust fund under Section 401(a) of the Internal Revenue Code. In addition, the System maintains a health plan ("OPEB") which provides postemployment healthcare benefits to all eligible retirees as an elective option including health, prescription drug, dental, and vision coverage.

The System was originally created under Public Act 136 of 1945, recodified, and currently operates under the provisions of Public Act 300 of 1980, as amended. Section 25 of this Act establishes a governing board and its authority to promulgate or amend the provisions of the System. The board consists of twelve members – eleven appointed by the Governor and the State Superintendent of Instruction, who serves as an ex-officio member.

The System is administered by the Office of Retirement Services within the Michigan Department of Technology, Management & Budget. The Department Director appoints the Office Director, with whom the general oversight of the System resides. The State of Michigan Investment Board serves as the fiduciary and custodian for the System.

The System's financial statements are included as a pension and other employee benefit trust fund in the State of Michigan Annual Comprehensive Financial Report and are available on the ORS website at www.michigan.gov/orsschools. Information provided in this report includes financial data, actuarial assumptions data, and detailed information about the pension plan and OPEB plan fiduciary positions.

Notes to Financial Statements

Note 11 - Defined Benefit Pension Plan and Postemployment Benefits Other Than Pensions (Continued)

Organization (Continued)

Pension Benefits Provided – Benefit provisions of the defined benefit pension plan are established by State statute, which may be amended. Public Act 300 of 1980, as amended, establishes eligibility and benefit provisions for the defined benefit (DB) pension plan. Participants are enrolled in one of multiple plans based on date of hire and certain voluntary elections. Depending on the plan option selected, member retirement benefits for DB plan members are determined by final average compensation, years of service, and a pension factor ranging from 1.25% to 1.50%. DB members are eligible to receive a monthly benefit when they meet certain age and service requirements. The System also provides disability and survivor benefits to DB plan members.

Based on current benefit provisions, new hires can opt between two plans. The first plan, called Pension Plus 2, is a hybrid plan that contains a pension component with a required employee contribution and a flexible and transferable defined contribution tax-deferred investment account component that contains a 50/50 cost share between the employee and the employer, including the cost of future unfunded liabilities. The assumed rate of return on the Pension Plus 2 plan is 6%. The second option is a Defined Contribution plan under which a participant receives a 4% employer contribution to a tax-deferred 457 account and can choose to make employee contributions up to the maximum allowed per IRS regulations.

A DB plan member who leaves Michigan public school employment may request a refund of his or her member contributions to the retirement system account, if applicable. A refund cancels a former member's rights to future benefits. However, returning members who previously received a refund of their contributions may reinstate their service through repayment of the refund upon satisfaction of certain requirements.

OPEB Benefits Provided – Benefit provisions of the postemployment healthcare plan are established by State statute, which may be amended. Public Act 300 of 1980, as amended, establishes eligibility and benefit provisions. Retirees have the option of health coverage, which, through 2012, was funded on a cash disbursement basis. Beginning fiscal year 2013, it is funded on a prefunded basis. The System has contracted to provide the comprehensive group medical, prescription drug, dental and vision coverage for retirees and beneficiaries. A subsidized portion of the premium is paid by the System with the balance deducted from the monthly pension of each retiree healthcare recipient. For members who first worked before July 1, 2008 (Basic, MIP-Fixed, and MIP Graded plan members), the subsidy is the maximum allowed by statute. To limit future liabilities of OPEB, members who first worked on or after July 1, 2008 (MIP-Plus plan members) have a graded premium subsidy based on career length where they accrue credit towards their insurance premiums in retirement, not to exceed the maximum allowable by statute. Public Act 300 of 2012 sets the maximum subsidy at 80% beginning January 1, 2013; 90% for those Medicare eligible and enrolled in the insurances as of that date. Dependents are eligible for healthcare coverage if they meet the dependency requirements set forth in Public Act 300 of 1980, as amended.

Public Act 300 of 2012 granted all active members of the MPSERS, who earned service credit in the twelve months ending September 3, 2012 or were on an approved professional services or military leave of absence on September 3, 2012, a voluntary election regarding their retirement healthcare. Any changes to a member's healthcare benefit are effective as of the member's transition date, which is defined as the first day of the pay period that begins on or after February 1, 2013.

Under Public Act 300 of 2012, members were given the choice between continuing the 3% contribution to retiree healthcare and keeping the premium subsidy benefit described above, or choosing not to pay the 3% contribution and instead opting out of the subsidy benefit and becoming a participant in the Personal Healthcare Fund (PHF), a portable, tax-deferred fund that can be used to pay healthcare expenses in retirement.

Notes to Financial Statements

Note 11 - Defined Benefit Pension Plan and Postemployment Benefits Other Than Pensions (Continued)

OPEB Benefits Provided (Continued) - Participants in the PHF are automatically enrolled in a 2% employee contribution into their 457 account as of their transition date, earning them a 2% employer match into a 401(k) account. Members who selected this option stop paying the 3% contribution to retiree healthcare as of the day before their transition date, and their prior contributions were deposited into their 401(k) accounts.

Pension/OPEB Plan Contributions – Public Act 300 of 1980, as amended, requires contributions from both the participating employers and the active plan members. The School District, as a participating employer, is required to contribute amounts necessary to finance the coverage of pension and OPEB benefits of active and retired members. Contribution provisions are specified by State statute and may be amended only by action of the State Legislature. Under these provisions, each school district's contribution is expected to finance the costs of benefits earned by employees (plan members) during the year, with an additional amount paid in to finance a portion of the unfunded actuarial accrued liability.

Employer contributions to the System are determined on an actuarial basis using the entry age normal actuarial cost method. Under this method, the actuarial present value of the projected benefits of each individual included in the actuarial valuation is allocated on a level basis over the service of the individual between entry age and assumed exit age. The normal cost is the annual cost assigned under the actuaria funding method to the current plan year. The remainder is called the actuarial accrued liability. Normal cost is funded on a current basis. The unfunded (overfunded) actuarial accrued liability will be amortized over a declining period ending September 30, 2038.

Pension Plan Contributions – The schedule below summarizes pension contribution rates in effect for the fiscal year ended September 30, 2022:

Benefit Type	Member Rates	<u>Status</u>
Basic (Defined Benefit)	0.0% - 4.0%	Closed
MIP (Defined Benefit)	3.0% - 7.0%	Closed
Pension Plus (Hybrid)	3.0% - 6.4%	Closed
Pension Plus 2 (Hybrid)	6.2%	Open
Defined Contribution	0.0%	Open

Employer contributions for the plan year ended September 30, 2022 range from 13.73% to 20.14% and are determined based on employee elections. The District's required and actual contributions to the plan for the year ended September 30, 2022 were \$2,758,352. The District's required and actual pension contributions include an allocation of \$1,246,646 in revenue received from the State of Michigan, and remitted to the System, to fund the MPSERS unfunded actuarial accrued liability (UAAL) stabilization rate for the year ended September 30, 2022.

OPEB Contributions – OPEB employee contributions in effect for the fiscal year ended September 30, 2022 range from 0% - 3%. Employer contributions range from 7.23% to 8.09% for the plan year ended September 30, 2022 and are determined based on employee elections. Required contributions to the OPEB plan from the District were \$629,741 for the year ended September 30, 2022. The District's required and actual OPEB contributions include an allocation of \$0 in revenue received from the State of Michigan, and remitted to the System, to fund the MPSERS unfunded actuarial accrued liability (UAAL) stabilization rate for the year ended September 30, 2022.

Notes to Financial Statements

Note 11 - Defined Benefit Pension Plan and Postemployment Benefits Other Than Pensions (Continued)

Pension/OPEB Liabilities, Pension/OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions/OPEB

Proportionate Share of School District's Net Pension Liability - At June 30, 2023, the District reported a liability of \$30,479,050 for its proportionate share of the MPSERS net pension liability. The net pension liability was measured as of September 30, 2022, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation rolled forward from September 30, 2021. The District's proportionate share of the net pension liability was determined by dividing each employer's statutorily required pension contributions to the System during the measurement period by the percent of statutorily required pension contributions from all applicable employers during the measurement period. At September 30, 2022, the District's proportionate share was .08104251 percent, an increase of .0032954 percent from its proportion measured as of September 30, 2021.

Pension Expense - For the year ended June 30, 2023, the School District recognized pension expense of \$3,849,685, exclusive of payments to fund the MPSERS UAAL stabilization rate.

Proportionate Share of School District's Net OPEB Liability - At June 30, 2023, the District reported a liability of \$1,751,048 for its proportionate share of the MPSERS net OPEB liability. The net OPEB liability was measured as of September 30, 2022, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation rolled forward from September 30, 2021. The District's proportionate share of the net OPEB liability was determined by dividing each employer's statutorily required OPEB contributions to the System during the measurement period by the percent of statutorily required OPEB contributions from all applicable employers during the measurement period. At September 30, 2022, the District's proportionate share was .08267216 percent, an increase of .00432499 percent from its proportion measured as of September 30, 2021.

OPEB Expense - For the year ended June 30, 2023, the School District recognized OPEB benefit of \$644,997.

Deferred Outflows and Deferred Inflows - At June 30, 2023, the District reported deferred outflows of resources and deferred inflows of resources related to pensions and OPEB from the following sources:

	Deferred Outflows of		Deferred Inflows of		
	Reso	urces	Resources		
	<u>Pension</u>	<u>OPEB</u>	<u>Pension</u>	<u>OPEB</u>	
Difference between expected and					
actual experience	\$ 304,897	\$ -	\$ 68,148	\$3,429,632	
Changes of assumptions	5,237,393	1,560,765	-	127,086	
Net difference between projected and actual					
earnings on pension/OPEB plan investments	71,473	136,858	-	-	
Changes in proportion and differences					
between District contributions and					
proportionate share of contributions	755,028	250,002	185,538	68,383	
District contributions subsequent to					
the measurement date	3,529,588	531,023	2,275,044	-	
Total	\$9,898,379	\$2,478,648	\$2,528,730	\$3,625,101	
rotai	\$9,898,379	\$2,478,648	\$2,528,730	\$3,625,101	

Notes to Financial Statements

Note 11 - Defined Benefit Pension Plan and Postemployment Benefits Other Than Pensions (Continued)

Pension/OPEB Liabilities, Pension/OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions/OPEB (Continued)

Deferred Outflows and Deferred Inflows (Continued) - \$3,529,588 reported as deferred outflows of resources related to pensions resulting from District employer contributions subsequent to the measurement date, will be recognized as a reduction of the net pension liability in the year ended June 30, 2024. \$531,023 reported as deferred outflows of resources related to OPEB resulting from District employer contributions subsequent to the measurement date, will be recognized as a reduction of the net OPEB liability in the year ended June 30, 2024.

Other amounts reported as deferred outflows of resources and deferred (inflows) of resources related to pensions and OPEB will be recognized in pension/OPEB expense as follows:

Year Ended		
<u>June 30</u>	Pension	 OPEB
2024	\$ 1,719,194	\$ (628,615)
2025	1,341,086	(563,207)
2026	1,217,348	(505,020)
2027	1,837,477	293
2028	-	9,480
Thereafter	-	9,593

Payables to the Pension/OPEB Plan - The District reported an accrued pension/OPEB plan payable at June 30, 2023 of \$269,143. This amount represents employee withholdings and the employer amount payable for wages earned at June 30, 2023 but not yet paid. The District is current on all required pension and OPEB plan payments. Amounts accrued at year end represent current payments for June paid in July, accruals for summer pay primarily for teachers, and the contributions due from State Revenue Section 147c restricted to fund the MPSERS unfunded actuarial accrued liability (UAAL).

Actuarial Assumptions

Actuarial Valuations and Assumptions - Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations. A summary of actuarial assumptions as of the latest actuarial valuation follows:

Valuation date September 30, 2021 Actuarial cost method Entry age, normal

Wage inflation rate 2.75%

Investment rate of return:

MIP and Basic plans 6.00%, net of investment expenses

Pension Plus Plan and Plus 2 Plans 6.00% OPEB 6.00%

Projected salary increases 2.75 – 11.55%, including wage inflation at 2.75%

Notes to Financial Statements

Note 11 - Defined Benefit Pension Plan and Postemployment Benefits Other Than Pensions (Continued)

Actuarial Assumptions (Continued)

Healthcare cost trend rate Pre-65: 7.75% Year 1 graded to 3.5% Year 15; 3.0% Year 120

Post-65: 5.25% Year 1 graded to 3.5% Year 15; 3.0% Year 120

Cost of living pension adjustments 3.0% annual non-compounded for MIP members

Mortality: Retirees: RP-2014 Male and Female Healthy Annuitant Mortality Tables

scaled by 82% for males and 78% for females and adjusted for mortality improvements using projection scale MP-2017 from

2006

Active Members: RP-2014 Male and Female Employee Annuitant Mortality Tables,

scaled by 100% and adjusted for mortality improvements using

projection scale MP-2017 from 2006.

Disabled Retirees: RP-2014 Male and Female Employee Annuitant Mortality Tables,

scaled by 100% and adjusted for mortality improvements using

projection scale MP-2017 from 2006.

Other Assumptions (OPEB) – applies to individuals hired before September 4, 2012:

Opt-Out Assumption 21% of eligible participants hired before July 1, 2008 and 30% of

those hired after June 30, 2008 are assumed to opt out of the

retiree health plan.

Survivor Coverage 80% of male retirees and 67% of female retirees are assumed to

have coverages continuing after the retiree's death.

Coverage Election at 75% of male and 60% of female future retirees are assumed to elect coverage for 1 or more dependents.

Additional assumption information includes the following:

- Assumption changes as a result of an experience study for the periods 2012 through 2017 have been adopted by the System for use in the annual pension and OPEB valuations beginning with the September 30, 2018 valuation. The total pension/OPEB liability as of September 30, 2022 is based on the results of an actuarial valuation date of September 30, 2021, and rolled forward using generally accepted actuarial procedures, including the experience study.
- Recognition period for liabilities is the average of the expected remaining service lives of all employees in years – 4.3922 for pension plan employers and 6.2250 for OPEB plan employers.
- Recognition period for assets in years is 5.0000.
- Full actuarial assumptions are available in the 2022 MPSERS Annual Comprehensive Financial Report found on the ORS website at www.michigan.gov/orsschools.

Long-Term Expected Rate of Return on Plan Assets – The long-term expected rate of return on pension/OPEB plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension/OPEB plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

Notes to Financial Statements

Note 11 - Defined Benefit Pension Plan and Postemployment Benefits Other Than Pensions (Continued)

Actuarial Assumptions (Continued)

Long-Term Expected Rate of Return on Plan Assets (Continued)

Best estimates of arithmetic real rates of return for each major asset class included in the pension/OPEB plan's target asset allocation as of September 30, 2022, are summarized in the following table:

Asset Class	Target <u>Allocation</u>	Long-Term Expected Real Rate of Return*
Domestic equity pools	25.0%	5.1%
Private equity pools	16.0%	8.7%
International equity	15.0%	6.7%
Fixed income pools	13.0%	(0.2)%
Real estate and infrastructure pools	10.0%	5.3%
Absolute return pools	9.0%	2.7%
Real Return/Opportunistic Pools	10.0%	5.8%
Short-term investment pools	2.0%	(0.5)%
Total	<u>100.0%</u>	

^{*}Long-term rates of return are net of administrative expenses and 2.2% inflation.

Rate of Return – For the fiscal year ended September 30, 2022, the annual money-weighted rate of return on pension/OPEB plan investments, net of pension/OPEB plan investment expense, was (4.18)% and (4.99)%, respectively. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

Discount Rate – A discount rate of 6.00% was used to measure the total pension and OPEB liabilities. This discount rate was based on the long-term expected rates of return on pension and OPEB plan investments of 6.00%. The projection of cash flows used to determine this discount rate assumed that plan member contributions will be made at the current contribution rates and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rates. Based on these assumptions, the pension/OPEB plans' fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension/OPEB plan investments was applied to all periods of projected benefits payments to determine the total pension/OPEB liabilities.

Sensitivity of the Net Pension Liability to Changes in the Discount Rate - The following presents the School District's proportionate share of the net pension liability calculated using the discount rate of 6.00%, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage point lower or one percentage point higher:

	Current Single Discount Rate					
1% Decrease	Assumption	1% Increase				
5.00%	6.00%	7.00%				
\$40,221,023	\$30,479,050	\$22,451,226				

Notes to Financial Statements

Note 11 - Defined Benefit Pension Plan and Postemployment Benefits Other Than Pensions (Continued)

Actuarial Assumptions (Continued)

Sensitivity of the Net OPEB Liability to Changes in the Discount Rate - The following presents the School District's proportionate share of the net OPEB liability calculated using the discount rate of 6.00%, as well as what the District's proportionate share of the net OPEB liability would be if it were calculated using a discount rate that is one percentage point lower or one percentage point higher:

	Current	
1% Decrease 5.00%	Discount Rate 6.00%	1% Increase 7.00%
\$2,937,215	\$1,751,04 <u>8</u>	\$752,14 <u>9</u>

Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rate - The following presents the School District's proportionate share of the net OPEB liability calculated using the assumed trend rates, as well as what the District's proportionate share of the net OPEB liability would be if it were calculated using a trend rate that is one percentage point lower or one percentage point higher:

Current Healthcare					
1% Decrease	Cost Trend Rate	1% Increase			
<u>\$733,255</u>	<u>\$1,751,048</u>	<u>\$2,893,541</u>			

Note 12 - Federal and State Grants

The District has received federal and state grants for specific purposes that are subject to review and audit by the grantor agencies. Although such audits could generate expenditure disallowance under terms of the grants, management believes that any required reimbursements would not be material.

Note 13 - Sinking Fund

The Building & Site Funds 1 & 2 are sinking funds which record capital project activities funded with sinking fund millage. For these funds, the School District has complied with the applicable provisions of Section 1212(1) of the Revised School Code and the State of Michigan Department of Treasury Letter No. 01-95.



Hillsdale Community Schools
Budgetary Comparison Schedule – General Fund
Year Ended June 30, 2023

	Budgeted			
	Original	Final	Actual	
Revenues:				
Local sources	\$ 2,295,310	\$ 2,474,076	\$ 2,503,188	
State sources	12,113,413	13,822,531	13,860,305	
Federal sources	3,899,005	2,061,130	2,223,396	
Interdistrict and other	143,631	129,053	141,980	
Total revenues	18,451,359	18,486,790	18,728,869	
Expenditures:				
Instruction:				
Basic programs	9,123,537	8,932,610	8,880,512	
Added needs	1,817,350	1,645,892	1,601,312	
Adult education	63,860	99,442	87,063	
Support services:				
Pupil	757,205	759,337	745,266	
Instructional staff	180,271	207,599	192,616	
General administration	322,104	342,210	313,214	
School administration	1,192,444	1,140,631	1,117,104	
Business	286,200	303,018	293,014	
Operation & maintenance	2,675,558	2,546,170	2,482,715	
Pupil transportation	1,001,192	1,270,962	1,247,692	
Central services	282,800	223,191	222,572	
Athletic activities	462,111	472,228	467,230	
Community services:				
Community activities	3,750	7,148	2,148	
Other	37,000	37,000	34,218	
Capital outlay	1,030,445	357,445	357,154	
Total expenditures	19,235,827	18,344,883	18,043,830	
Revenues Over (Under) Expenditures	(784,468)	141,907	685,039	
Other Financing Sources (Uses):				
Proceeds from sale of capital assets	-	-	72	
Transfers in	-	30,000	35,000	
Transfers out	-	(7,440)	(7,440)	
Total other financing sources (uses)	-	22,560	27,632	
Net Changes in Fund Balances	(784,468)	164,467	712,671	
Fund Balances - Beginning of Year	4,669,536	4,669,536	4,669,536	
Fund Balances - End of Year	\$ 3,885,068	\$ 4,834,003	\$ 5,382,207	

Hillsdale Community Schools
Schedule of the District's Proportionate Share of the Net Position Liability of the MPSERS Plan
Last Nine Fiscal Years (Amounts Determined Each Year as of September 30)

	2022	2021	2020	2019	2018	2017	2016	2015	2014
District's proportion of net pension liability (%)	0.0810%	0.0777%	0.0783%	0.0791%	0.0794%	0.0788%	0.0773%	0.0799%	0.0797%
District's proportionate share of net pension liability	\$ 30,479,050	\$ 18,406,951	\$ 26,881,262	\$26,203,314	\$23,866,007	\$20,415,791	\$19,297,803	\$19,506,725	\$17,563,376
District's covered-employee payroll	\$ 8,124,958	\$ 7,141,918	\$ 7,056,226	\$ 6,961,486	\$ 6,789,096	\$ 6,729,182	\$ 6,446,326	\$ 6,665,510	\$ 7,306,122
District's proportionate share of net pension liability as a percentage of its covered-employee payroll	375.13%	257.73%	380.96%	376.40%	351.53%	303.39%	299.36%	292.65%	240.39%
Plan fiduciary net position as a percentage of total pension liability	60.77%	72.60%	59.72%	60.31%	62.36%	64.21%	63.27%	63.17%	66.20%

Hillsdale Community School
Schedule of the District's Pension Contributions to the MPSERS Plan
Last Nine Fiscal Years (Amounts Determined Each Year as of June 30)

	2023	2022	 2021	2020	2019	2018	2017	2016	2015
Statutorily required contributions	\$ 3,713,995	\$ 2,703,359	\$ 2,316,517	\$ 2,154,175	\$ 2,109,775	\$ 1,967,098	\$ 1,826,368	\$ 1,856,739	\$ 1,238,370
Contributions in relation to statutorily required contributions	3,713,995	2,703,359	 2,316,517	2,154,175	2,109,775	1,967,098	1,826,368	1,856,739	1,238,370
Contribution deficiency (excess)	\$ -	\$ -	\$ 						
District's covered-employee payroll	\$ 7,766,418	\$ 7,757,416	\$ 7,019,190	\$ 7,056,226	\$ 6,845,589	\$ 6,718,276	\$ 6,903,006	\$ 6,469,382	\$ 6,746,650
Contributions as a percentage of covered-employee payroll	47.82%	34.85%	 33.00%	30.53%	30.82%	29.28%	26.46%	28.70%	18.36%

Hillsdale Community School
Schedule of the District's Proportionate Share of the Net OPEB Liability of the MPSERS Plan
Last Six Fiscal Years (Amounts Determined Each Year as of September 30)

	2022	2021	2020	2019	2018	2017
District's proportion of net OPEB liability (%)	0.0827%	0.0783%	0.0780%	0.0795%	0.0797%	0.0789%
District's proportionate share of net OPEB liability	\$ 1,751,048	\$ 1,195,874	\$ 4,179,548 \$	5 5,702,825 \$	6,333,217	\$ 6,982,649
District's covered-employee payroll	\$ 8,124,958	\$ 7,141,198	\$ 7,056,226 \$	6,961,486 \$	6,789,096	\$ 6,729,182
District's proportionate share of net OPEB liability as a percentage of its covered-employee payroll	21.55%	16.75%	59.23%	81.92%	93.29%	103.77%
Plan fiduciary net position as a percentage of total OPEB liability	83.09%	87.33%	59.44%	48.46%	42.95%	36.39%

Hillsdale Community School
Schedule of the District's OPEB Contributions to the MPSERS Plan
Last Six Fiscal Years (Amounts Determined Each Year as of June 30)

	 2023	 2022	 2021	2020	2019	2018
Statutorily required OPEB contributions	\$ 607,879	\$ 612,680	\$ 568,842	\$ 558,587	\$ 533,269	\$ 486,412
OPEB contributions in relation to statutorily required contributions	 607,879	 612,680	 568,842	558,587	533,269	486,412
Contribution deficiency (excess)	\$ 	\$ 	\$ 	\$ -	\$ -	\$
District's covered-employee payroll (OPEB)	\$ 7,766,418	\$ 7,757,416	\$ 7,019,190	\$ 7,056,226	\$ 6,845,589	\$ 6,718,276
OPEB contributions as a percentage of covered-employee payroll	 7.83%	 7.90%	 8.10%	7.92%	7.79%	7.24%

Notes to Required Supplementary Information Pension and OPEB Schedules Year Ended June 30, 2023

Changes of Benefit Terms: There were no changes of benefit terms in 2022.

Changes of Assumptions: For the State's fiscal year ended September 30, 2022:

The recognition period for liabilities, an average of the expected remaining service lives of all employees, changed to 4.3922 from 4.4367 for pension plan employers and to 6.2250 from 6.1312 for OPEB plan employers.

The investment rate of return for pension and OPEB decreased to 6.00% from 6.80% for MIP and Basic and Pension Plus pension plans and 6.95% for OPEB.



Hillsdale Community Schools

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
Nonmajor Governmental Funds
Year Ended June 30, 2023

	Special Revenue				Capi	tal Projects	
	Student Activities Food Service Fund Fund			ding & Site Fund 1	l Nonmajor ernmental Funds		
<u>Assets</u>							
Cash and investments	\$	379,072	\$	235,052	\$	11,436	\$ 625,560
Receivable from other governments		7,023		-		-	7,023
Other receivables		288		-		-	288
Inventories		17,006		-		-	17,006
Prepaid expenditures		48,000		<u>-</u>		800	 48,800
Total assets	\$	451,389	\$	235,052	\$	12,236	\$ 698,677
Liabilities and Fund Balances							
Liabilities:							
Accounts payable	\$	3,827	\$	-	\$	-	\$ 3,827
Due to other funds		-		-		-	-
Unearned revenue		23,501		-		-	23,501
Accrued salaries and related		46,273				-	 46,273
Total liabilities		73,601		-	-	<u>-</u>	 73,601
Fund Balances:							
Nonspendable:							
Inventories		17,006		-		-	17,006
Prepaid expenses		48,000		-		800	48,800
Restricted		312,782		235,052		11,436	 559,270
Total fund balances		377,788		235,052		12,236	 625,076
Total liabilities and fund balances	\$	451,389	\$	235,052	\$	12,236	\$ 698,677

Hillsdale Community Schools

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
Nonmajor Governmental Funds
Year Ended June 30, 2023

	Special Revenue					ital Projects	_		
	Food Service Fund		Student Activities Fund		.			tal Nonmajor overnmental Funds	
Revenues:									
Local sources	\$	37,148	\$	389,738	\$	1,345	\$	428,231	
State sources		34,694		-		-		34,694	
Federal sources		1,013,587		-		-		1,013,587	
Interdistrict and other		22,463						22,463	
Total revenues		1,107,892		389,738		1,345		1,498,975	
Expenditures:									
Food service activities		1,156,849		-		-		1,156,849	
Student activities		-		377,540		-		377,540	
Capital outlay		_		-		26,346		26,346	
Total expenditures		1,156,849		377,540		26,346		1,560,735	
Revenues Over (Under) Expenditures		(48,957)		12,198		(25,001)		(61,760)	
Other Financing Sources (Uses):									
Proceeds from sale of capital assets		_		-		16,655		16,655	
Transfers in		7,440		-		, -		7,440	
Transfers out		(35,000)		-		-		(35,000)	
Total other financing sources (uses)		(27,560)		-		16,655		(10,905)	
Net Changes in Fund Balances		(76,517)		12,198		(8,346)		(72,665)	
Fund Balances - Beginning of Year		454,305		222,854		20,582		697,741	
Fund Balances - End of Year	\$	377,788	\$	235,052	\$	12,236	\$	625,076	

Single Audit Report

Year Ended June 30, 2023

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Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

Board of Education Hillsdale Community Schools Hillsdale, Michigan

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Hillsdale Community Schools as of and for the year ended June 30, 2023, and the related notes to the financial statements, which collectively comprise Hillsdale Community Schools' basic financial statements, and have issued our report thereon dated September 8, 2023.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered Hillsdale Community Schools' internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Hillsdale Community Schools' internal control. Accordingly, we do not express an opinion on the effectiveness of Hillsdale Community Schools' internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we considered to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Hillsdale Community Schools' financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Willis & Jurasek, P.C.

Willis & Jurasek, P.C.

September 8, 2023



Independent Auditors' Report on Compliance for Each Major Program and on Internal Control Over Compliance Required by the Uniform Guidance

Board of Education Hillsdale Community Schools Hillsdale, Michigan

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited Hillsdale Community Schools' compliance with the types of compliance requirements identified as subject to audit in the *OMB Compliance Supplement* that could have a direct and material effect on each of Hillsdale Community Schools' major federal programs for the year ended June 30, 2023. Hillsdale Community Schools' major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

In our opinion, Hillsdale Community Schools complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2023.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under these standards and the Uniform Guidance are further described in the Auditors' Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Hillsdale Community Schools and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of Hillsdale Community Schools' compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to Hillsdale Community Schools' federal programs.

Auditors' Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Hillsdale Community Schools' compliance based on our audit.

Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Hillsdale Community Schools' compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and
 design and perform audit procedures responsive to those risks. Such procedures include
 examining, on a test basis, evidence regarding Hillsdale Community Schools' compliance with the
 compliance requirements referred to above and performing such other procedures as we
 considered necessary in the circumstances.
- Obtain an understanding of Hillsdale Community Schools' internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of Hillsdale Community Schools' internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control Over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditors' Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Hillsdale Community Schools as of and for the year ended June 30, 2023 and the related notes to the financial statements, which collectively comprise Hillsdale Community Schools' basic financial statements. We issued our report thereon dated September 8, 2023, which contained unmodified opinions on those financial statements. Our audit was performed for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for the purposes of additional analysis as required by the Uniform Guidance and is not a required part of the basic financial statements.

Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated in all material respects in relation to the basic financial statements as a whole.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Willis & Jurasek, P.C.

Willis & Jurasek, P.C.

September 8, 2023

Schedule of Expenditures of Federal Awards Year Ended June 30, 2023

Federal Grantor/Pass-Through Grantor/ Program Title U.S. Department of Agriculture Child Nutrition Cluster:	Federal <u>ALN</u>	Pass-through Grantor's <u>Number</u>	Award/Grant Entitlement Program <u>Amount</u>	Accrued (Unearned) Revenue 7/1/2022	Prior Years Expenditures (Memorandum <u>Only)</u>	Current Year <u>Receipts</u>	Current Year <u>Expenditures</u>	Accrued (Unearned) Revenue 6/30/2023
Passed through MI Department of Education: Non-cash Assistance (Commodities):								
National School Lunch Program - Regular	10.555		\$ 68,574	\$ -	\$ -	\$ 68,574	\$ 68,574	\$ -
National School Lunch Program - Bonus	10.555		6,749	_	-	6,749	6,749	-
			75,323			75,323	75,323	
Cash Assistance:								
COVID-19 Supply Chain Assistance	10.555	220910	59,822	(29,675)	-	30,147	59,822	-
COVID-19 National School Lunch Program	10.555	221960	85,001	-	-	85,001	85,001	-
COVID-19 National School Lunch Program	10.555	221961	578,125	8,842	578,125	8,842	-	-
COVID-19 Supply Chain Assistance	10.555	230910	17,049	-	-	17,049	-	(17,049)
National School Lunch Program	10.555	231960	499,725	<u>-</u>		499,725	499,725	
			1,239,722	(20,833)	578,125	640,764	644,548	(17,049)
Total National School Lunch Program	10.555		1,315,045	(20,833)	578,125	716,087	719,871	(17,049)
COVID-19 School Breakfast Program	10.553	221970	30,700	-	-	30,700	30,700	-
COVID-19 School Breakfast Program	10.553	221971	225,258	4,082	225,258	4,082	-	-
School Breakfast Program	10.553	231970	199,782			199,782	199,782	
			455,740	4,082	225,258	234,564	230,482	_
Summer Food Service Program	10.559	220900	2,102			2,102	3,048	946
			2,102			2,102	3,048	946
Total Cash Assistance			1,697,564	(16,751)	803,383	877,430	878,078	(16,103)
Total Child Nutrition Cluster			1,772,887	(16,751)	803,383	952,753	953,401	(16,103)
Child and Adult Care Food Program	10.558	221920	40,253	20	35,824	4,469	4,449	-
		222010	2,643	-	2,312	331	331	-
		231920	44,367	-	-	44,368	44,556	188
		232010	3,303			3,303	3,317	14
			90,566	20	38,136	52,471	52,653	202
COVID-19 Pandemic EBT Local Level Costs	10.649	220980	628			628	628	-

Schedule of Expenditures of Federal Awards

Year Ended June 30, 2023

Federal Grantor/Pass-Through Grantor/ Program Title	Federal <u>ALN</u>	Pass-through Grantor's Number	Award/Grant Entitlement Program Amount	Accrued (Unearned) Revenue 7/1/2022	Prior Years Expenditures (Memorandum Only)	Current Year Receipts	Current Year Expenditures	Accrued (Unearned) Revenue 6/30/2023
U.S. Department of Agriculture (Continued)	71211	<u>Ivanibor</u>	<u> </u>	17172022	<u> </u>	rtocorpto	Exponditures	0,00,2020
Local Food for Schools	10.185	230985	6,905	<u>-</u>		6,905	6,905	
Total U.S. Department of Agriculture			1,870,986	(16,731)	841,519	1,012,757	1,013,587	(15,901)
U.S. Department of Education								
Passed through MI Department of Education:								
Title I Grants to Local Educational Agencies	84.010	221530-2122	541,712	252,917	510,967	264,381	11,464	-
Title I Grants to Local Educational Agencies	84.010	231530-2223	555,319			369,698	476,295	106,597
			1,097,031	252,917	510,967	634,079	487,759	106,597
Improving Teacher Quality State Grants	84.367	220520-2122	151,236	-	53,716	16,250	16,250	-
Improving Teacher Quality State Grants	84.367	230520-2223	170,440				44,793	44,793
			321,676		53,716	16,250	61,043	44,793
Student Support and Academic Enrichment	84.424A	230750-2223	58,003	-	-	-	2,472	2,472
			58,003				2,472	2,472
Education Stabilization Fund								
COVID-19 Governor's Emergency Education								
Relief Fund (ESSER II Formula Funds)	84.425D	213712-2021	1,445,148	906,440	1,398,532	953,056	46,616	_
COVID-19 Governor's Emergency Education								
Relief Fund (ESSER III Formula Funds)	84.425U	213713-2122	3,247,906	314,364	314,364	1,171,405	1,490,497	633,456
			4,693,054	1,220,804	1,712,896	2,124,461	1,537,113	633,456
Total U.S. Department of Education			6,169,764	1,473,721	2,277,579	2,774,790	2,088,387	787,318
U.S. Department of Health and Human Services Medicaid Cluster								
Passed through Hillsdale County ISD:								
Medicaid Outreach	93.778	2022-2023	4,271			4,271	4,271	
Total U.S. Department of Health and Human Services	93.770	2022-2023	4,271	<u>-</u>		4,271	4,271	<u>-</u>
Total 0.3. Department of Health and Human Services			4,211			4,211	4,211	
U.S. Department of Treasury								
Passed through Hillsdale County ISD:								
COVID-19 ARP IDEA Preschool	21.019	222390-GSRP2122	125,292	73,524	73,524	125,292	51,768	_
Total U.S. Department of Treasury			125,292	73,524	73,524	125,292	51,768	
			\$ 8,170,313	\$ 1,530,514	\$ 3,192,622	\$ 3,917,110	\$ 3,158,013	\$ 771,417

Hillsdale Community Schools
Schedule of Reconciliation of Revenues with
Schedule of Expenditures of Federal Awards
Year Ended June 30, 2023

	<u>Amount</u>
Revenue from Federal sources - per financial statements (includes all funds)	\$ 3,236,983
Less: Federal Revenues received as beneficiary	78,970
Federal expenditures per the Schedule of Expenditures of Federal Awards	\$ <u>3,158,013</u>

Notes to Schedule of Expenditures of Federal Awards

Note 1 - Basis of Presentation

The accompanying Schedule of Expenditures of Federal Awards (the "Schedule") includes the federal grant activity of Hillsdale Community Schools' (the "District") under programs of the federal government for the year ended June 30, 2023. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of Hillsdale Community Schools, it is not intended to and does not present the financial position or changes in net position of the District.

Note 2 – Summary of Significant Explanations of Schedule

Expenditures reported in the Schedule are reported on the modified accrual basis of accounting, which is described in Note 1 to the District's financial statements. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or limited as to reimbursement. Negative amounts shown on the Schedule represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years. Pass-through entity identifying numbers are presented where available.

Cash received is recorded on the cash basis; expenditures are recorded on the modified accrual basis of accounting. Revenue is recognized when the qualifying expenditures have been included and all grant requirements have been met.

The Schedule has been arranged to provide information on both actual cash received and the revenue recognized. Accordingly, the effects of accruals of accounts receivable, unearned revenue, and accounts payable items at both the beginning and end of the fiscal year have been reported.

Expenditures are in agreement with amounts reported in the financial statements and the financial reports. The amounts on the Grant Auditor Report reconcile with this Schedule with any differences being timing issues of when cash was received. The amounts reported on the Recipient Entitlement Balance (PAL) Report agree with this Schedule for USDA donated food commodities and the expenditures include any spoilage or pilferage.

For purposes of charging indirect costs to federal awards, the District has not elected to use the 10 percent de minimis cost rate as permitted by Section 200.414 of the Uniform Guidance.

Note 3 – Subrecipients

No federal awards were passed through the District to any subrecipients during the year.

Schedule of Findings and Questioned Costs Year Ended June 30, 2023

Section I - Summary of Auditors' Results

None reported

None reported

Section III - Federal Program Audit Findings

Financial Statements Type of auditors' report issued: Unmodified Internal control over financial reporting: ____ yes <u>X</u> no Material weakness identified Significant deficiencies identified that are not yes X none reported considered to be material weaknesses _____ yes <u>X</u> no Noncompliance material to financial statements noted Federal Awards Internal control over major programs: Material weakness identified ____ yes <u>X</u> no Significant deficiencies identified that are not _____ yes <u>X</u> none reported considered to be material weaknesses Type of auditors' report issued on compliance Unmodified for major programs: Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a) ____ yes <u>X</u> no Identification of major programs: Assistance Listing Number Name of Federal Program **Education Stabilization Fund** 84.425 10.553/10.555/10.559 Child Nutrition Cluster Dollar threshold used to distinguish between Type A and Type B programs: \$ 750,000 Auditee qualified as low-risk ____X ____ no Section II - Financial Statement Audit Findings

Hillsdale Community Schools Comments on Resolution of Findings from June 30, 2022 Single Audit Report

Financial Statement Audit Findings:

None reported

Federal Program Audit Findings:

None reported



September 8, 2023

To the Board of Education Hillsdale Community Schools Hillsdale, Michigan

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Hillsdale Community Schools for the year ended June 30, 2023. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards (and, if applicable, *Government Auditing Standards* and the Uniform Guidance), as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated July 17, 2023. Professional standards also require that we communicate to you the following information related to our audit.

Significant Audit Findings

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by Hillsdale Community Schools are described in Note 1 to the financial statements. The District adopted Statement of Governmental Accounting Standards Board (GASB Statement) No. 96, Subscription-Based Information Technology Arrangements. We noted no transactions entered into by Hillsdale Community Schools during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the government-wide financial statements were:

Management's estimate of the value of capitalized assets and the related accumulated depreciation/amortization is based on an asset appraisal done in a prior year and estimated usage using estimated lives and methods to formulate net book value. We evaluated the key factors and assumptions used to develop the estimates in determining that they are reasonable in relation to the financial statements taken as a whole.

Management's estimate of the net pension liability and the net OPEB liability and related deferred inflows and deferred outflows of resources is based on the provision by ORS to all school districts participating in the MPSERS program. We evaluated the key factors and assumptions used to develop the estimates in determining that they are reasonable in relation to the financial statements taken as a whole.

Management's estimate of the liability for employee compensated absences is based on current eligibility and known payroll information. We evaluated the key factors and assumptions used to develop the liability for compensated absences in determining that it is reasonable in relation to the financial statements taken as a whole.

The financial statement disclosures are neutral, consistent, and clear.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management.

Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to each opinion unit's financial statements taken as a whole.

Disagreements with Management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditors' report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated September 8, 2023.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to Hillsdale Community Schools' financial statements or a determination of the type of auditors' opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as Hillsdale Community Schools' auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Other Matters

We applied certain limited procedures to the Management's Discussion and Analysis, Budgetary Comparison Schedule, and schedules related to the net pension liability and the net OPEB liability, and the related notes, which are required supplementary information (RSI) that supplements the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on the RSI.

We were engaged to report on the Schedule of Expenditures of Federal Awards, the Nonmajor Governmental Funds Combining Balance Sheet and Combining Statements of Revenues, Expenditures and Changes in Fund Balances, which accompany the financial statements but are not RSI. With respect to this supplementary information, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting principles generally accepted in the United States of America, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

Comments and Recommendations

Willis & Jurasek, P.C.

The District's uninsured cash balance has continued to grow. We recommend you consider a policy to address this.

Restriction on Use

This information is intended solely for the use of the Board of Education and management of Hillsdale Community Schools and is not intended to be, and should not be, used by anyone other than these specified parties.

Very truly yours,

Willis & Jurasek, P.C.